

We hereby submit the report on the implementation of the Public Expose which was held electronically on Tuesday, December 20, 2022, through the Zoom Meeting Online Application, as follows:

- 1. Participants who attended the 2022 Annual Public Expose event were 61 people, which were divided into:
  - a) 56 participants who have previously registered via the G-Form link provided by the Company since the announcement of the Public Expose Plan, namely December 05<sup>th</sup> 2022 until December 16<sup>th</sup> 2022 through the Zoom Link provided by the Company, and consist of:
    - Shareholders
    - Creditors Bank
    - Securities Companies
    - Journalist
    - And Public
  - b) 5 people from the Management Team, where 3 people are physically present at the Company's office and2 people are present through the Zoom Link provided by the Company.

The Company's Management Team that is present through the Zoom Meeting Application include:

- o Mr. Sabana Prawirawidjaja President Director
- o Mr. Samudera Prawirawidjaja Director

The Company's Management Team that is physically present include:

- o Mr. Jutianto Isnandar Director
- o Mr. Pahala Sihotang Corporate Secretary
- o Mr. Yudhi Handoyo Accounting Manager
- 2. The event was opened at 10.03 WIB by Mr. Jutianto Isnandar, Director, and continued with the presentation of Public Expose material regarding the Company's Performance Exposure until the third quarter of 2022 delivered by Mr. Pahala Sihotang, Company's Corporate Secretary.

Some of the things conveyed in the opening included:

The annual Public Expose is carried out based on the Decree of the Board of Directors of the Jakarta Stock Exchange Number: Kep-306 / BEJ / 07-2004 Regarding Rule Number IE concerning Obligations to Submit Information, Point V which emphasizes the obligation for listed companies to conduct annual public exposure of at least 1 (once) a year. As well as referring to the IDX Circular Letter No. SE-00003 / BEI / 05-2000 dated 29 May 2020 regarding Electronic Public Expose Implementation Procedures



- This annual Public Expose event is held in relation to Information Disclosure conducted by the Company to comply with the principles of transparency which are part of a good corporate governance system.
- o The implementation procedure for asking questions, namely:
  - ✓ The questions must match the presentation material
  - ✓ Questions are asked via the chat available on Zoom Meeting Application
  - ✓ Due to time constraints we will only select approximately 5 questions

In the presentation session, discussed as follows:

- 1) Brief Company Profile
- 2) Company Strengths
- 3) Strategy
- 4) Summary of Financial Data Performance
- 5) Summary of Financial Statements
- 3. After the presentation of the Public Expose material, the event was continued with questions and answers, while in this e-Public Expose, participants asked questions through the chat media available on the Zoom Meeting Application. The number of questions collected during the event reached 37 questions from 14 participants, but based on the regulations explained in the opening session, only approximately 5 questions will be answered directly by Mr. Sabana Prawirawidjaja as President Director of this session, while the rest can be submitted again via the Company's email, namely investor-relations@ultrajaya.co.id.

The following are the questions that were answered directly, and were selected based on the types of questions most asked by participants.

i. From Mr. Steven WinsArto – Individual Investor

### Question

- 1. What is the 2022 production capacity vs the planned 2023 production increase?
- 2. Is there a sales potential for yogurt products?
- 3. Revenue and net profit targets for 2022 and 2023?



#### **Answer**

- 1. The current factory capacity reaches between 80-90%, every year we develop capacity according to market needs, and for decades we have always done this, we want to always maintain our capacity at 70% -80%, until now this policy it's tight enough.
- 2. Ultrajaya always develops new products and product modifications, this is a policy that is always carried out by the company
- 3. As previously explained, profits in 2022 will not be as high as in 2021, this is due to the impact of rising world market commodity prices, and domestic costs that have skyrocketed, so that in 2022 we will experience a decrease in net profit, but Thus, the price increase cannot be carried out yet, and it was only carried out this December, so that the impact will be seen to gradually recover in 2023.

### ii. From Mr. Alfisyahrin INVESTABOOK – Investor (alfisyahrin@investabook.com)

#### Question

- 1. How many million liters of the company's current production capacity, what is the % utilization, and what is the production capacity after the expansion is completed in 2023? Both for UHT dairy products and UHT drinks other than milk.
- 2. Are the raw materials obtained by the company from farms in Sumatra cheaper when calculating the logistics costs for factories in Java compared to imported raw materials?
- 3. What kind of sweetened drink excise tariff scheme will be implemented by the government in the future? Is there any info yet? What are the company's precautionary steps?

## <u>Answer</u>

- 1. According to the previous explanation, capacity expansion is carried out every year taking into account market needs, so capacity expansion is not necessarily carried out without considering market capabilities, expansion to increase capacity is carried out in stages by adding processing machines, packaging etc. and always updating the production process itself.
- 2. Indeed, the price of local and imported milk has no direct relationship, especially imported milk which is a world commodity, if we compare milk originating from Sumatra and from Java it is more or less the same, but there is a transportation cost, because we send it in full cream form, so the cost is one kilo of approximately 500-1000 rupiah but divided by 10, or 10% of the usual transportation because it is concentrated.
- 3. Until now this has not been done, of course we, the company together with the association, are always having discussions with the government. By looking at the current conditions, we want to always ensure that the government is wise in increasing sugar excise duty, which will add to the burden on consumers, until now it is still ongoing. No updates yet.



### iii. From Mrs. Anya Petromindo - Investor (anya.prillaazaria14@gmail.com)

#### Question

Does the company have a plan to use renewable energy sources, such as PLTS or other types of energy for factory operations? If so, is it permissible to elaborate on the type of renewable energy to be used, plan, capacity and location?

#### <u>Answer</u>

ULTJ is a company engaged in the FMCG sector, especially in the dairy industry, our current energy cost is below 5%, so we are not a company that wastes energy, however, we can only use energy that comes from sources that are green energy, such as solar power to Water heating, while for others we are currently switching energy from diesel to gas so it will be greener. What we need to emphasize here is that we want to buy from sources that supply it, not us who generate it, green energy is not our focus and is not our goal, because ULTJ is not an industry that consumes high energy.

## iv. From Mrs. Aurelia – Individual Investor (aurechan@yahoo.com)

### **Ouestion**

- 1. Does ultrajaya have plans to launch more premium products such as fresh milk, yogurt, cheese?
- 2. What is the current production capacity utilization and what is the plan to increase production capacity in the next 5 years?
- 3. So far, the company's dividend payout has been quite volatile. What is the company's dividend policy in the future?

## <u>Jawab</u>

1. Regarding premium products such as fresh milk, or yogurt, and cheese, we need to say that our products are also premium products, but there may be an impression in the community that they want to look for other premium products, we are of course currently developing this matter which is likely to be launched next year.

Regarding Cheese, we ourselves have had a cheese factory since 1981, namely Kraft, we founded 100% Ultrajaya, but in 1994 we were forced to sell to Phillip Morris at that time, which is now Mondelez which is 70%, so it is a Joint Venture but all production and factories still exist in the Ultrajaya environment.



- 2. Capacity utilization percentage, as previously explained that we maintain our utilization around 70-80% if it reaches more than 80% then we will immediately increase capacity in the following year to adjust to market capacity.
- 3. Regarding the dividend policy, ULTJ always complies with the minimum provisions with the IDX and OJK and according to what we have conveyed in our prospectus regarding the dividend policy, but we also adjust it to the needs of company expansion & other needs in the company, so that the dividend policy depends on the interests of the company to develop or expand something, however we also always try to be in balance with our investors who support us, every year we have also paid dividends, but the amount is not consistent, the minimum is consistent, the maximum depends on the needs of the company.
- 4. The Public Expose event was closed at 10.50 AM Jakarta Time.
- 5. Video recordings from the entire sessions of Public Expose 2022 events can be downloaded on the Company's One-Drive, namely:

https://ultrajayacoid-

my.sharepoint.com/:v:/g/personal/agus\_kurniawan\_ultrajaya\_co\_id/EXSmZweYf05NmtJdpjxIOmkBiarAb 2pvq4fGq3c-F1vuVw?e=qP3dM4

Thus we submit this report, thank you for your attention.

Padalarang, December 21<sup>st</sup> 2022
PT ULTRAJA MILK INDUSTRY & TRADING CO., TBK.
Board of Directors

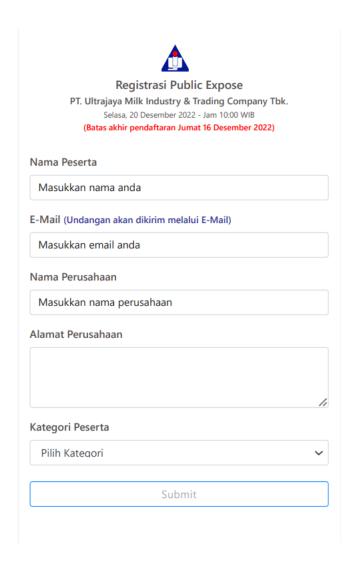


## **ATTACHMENT**

## 1) G-Form for registration of 2022 ULTJ Public Expose participants

Registration Link: https://registrasipublicexpose.ultrajaya.co.id/

Registration Time Period: December 05<sup>th</sup>, 2022 until December 16<sup>th</sup>, 2021 at 16.00 Jakarta Time





## 2) <u>List of ULTJ 2022 Public Expose participants who have registered through G-form</u>

No	Tgl	Nama	Perusahaan	Email
1	2022-12-05T00:00:00		Midas Asia Pasifik	1haridinata@gmail.com
2	2022-12-05T00:00:00	· '	Retail Investor	i.am@ferrymulyono.com
3	2022-12-05T00:00:00		Individual investor	midnight09090909@gmail.com
4	2022-12-05T00:00:00		Exotic Corner	wisdaph@gmail.com
5	2022-12-05T00:00:00		ritel	rizki.muliawansukses@gmail.com
6	2022-12-05T00:00:00	,	-	ibrahim.febrizky@gmail.com
7		Yonatan Pratama Wijaya	Publik	yonatanpratamawijaya@gmail.com
8	2022-12-05T00:00:00		Public	ericssonnirwan999@gmail.com
9	2022-12-05T00:00:00	• • •	-	sumberuang888@hotmail.com
10	2022-12-05T00:00:00		NA	thay148@gmail.com
11	2022-12-05T00:00:00	Bryan Siandry	null	bryansiandry@gmail.com
12	2022-12-05T00:00:00	Giovanno Hermawan	Individu	giovannobusiness@gmail.com
13	2022-12-05T00:00:00	Aji Setiawan	Pribadi	setiawanaji92@gmail.com
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15	2022-12-05T00:00:00	Bong kevin	Kawaii	ignel88@yahoo.com
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20	2022-12-05T00:00:00	Kevin	-	kevin.unsulangi97@gmail.com
21	2022-12-05T00:00:00	Sugianto Effendy	Investor Retail	fendy.liem84@gmail.com
22	2022-12-05T00:00:00	· ·	null	stefanus.925maestrofm.bandung@gmail.com
23	2022-12-05T00:00:00	Fajar Harlanka Alam Azhar	-	fajarharlanka@gmail.com
24	2022-12-05T00:00:00	Herman	Paxel	herman.hermawan@outlook.com
25	2022-12-05T00:00:00	Panii Mursvidan	null	panjimursyidan@gmail.com
26		Andre Jonathan Tjokro R	null	andre.tjokro@gmail.com
27	2022-12-05T00:00:00		-	Aditya.suprayitno@gmail.com
28	2022-12-05T00:00:00	'	null	292ken@gmail.com
29	2022-12-05T00:00:00		Asique Investama	ajinugra08@gmail.com
30	2022-12-05T00:00:00	'	-	mahendri.md@gmail.com
31	2022-12-05T00:00:00		Individu	putra.ariawan@gmail.com
32	2022-12-05T00:00:00	·	null	rendi03.rs@gmail.com
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36	2022-12-05T00:00:00		#plbkrinaliando	rinaldoaldo92@gmail.com
37	2022-12-05T00:00:00		null	2022.belajarsaham@gmail.com
		· '	Indii	
38 39	2022-12-05T00:00:00		null	anfadhian@rocketmail.com
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42	2022-12-05T00:00:00		- 	umamsyahrul14@gmail.com
43	2022-12-05T00:00:00		null	williamadriel870@gmail.com
44		-	Private	yusufyandi10@gmail.com
45		Muhammad Syukur Abdullah	nuii	syukur.abdullah1@gmail.com
46	2022-12-05T00:00:00		-	baimrose87@gmail.com
47	2022-12-05T00:00:00		Mahkotainvestor	jordan_liong@hotmail.com
48	2022-12-06T00:00:00		investor	mugnadrajat@gmail.com
49	2022-12-06T00:00:00		BRI	mrisfan.fahreza@gmail.com
50	2022-12-06T00:00:00	-	null	alvintonang@yahoo.com
51	2022-12-06T00:00:00		null	andy_valiant@yahoo.com
52	2022-12-06T00:00:00	'	Paus Besar	mail@pausbesar.id
53	2022-12-06T00:00:00		Investor Individu	gunawan.asali@yahoo.com
54	2022-12-06T00:00:00		Pertokimia gresik	rahmanhalim2402@gmail.com
55	2022-12-06T00:00:00		-	daffahr16@gmail.com
56	2022-12-06T00:00:00	Hans	Individual	utomo_hans@yahoo.com



No	Tgl	Nama	Perusahaan	Email
57	2022-12-06T00:00:00	Ahmad Syaiful B	-	syaifulbadari@gmail.com
58	2022-12-06T00:00:00	Bryan Mirah	Percival Capital	cmpd.bryan@gmail.com
59	2022-12-06T00:00:00	andy	-	andy.valueinvestment@gmail.com
60	2022-12-06T00:00:00	Tommy Haryoko	Investor Individu	tommy.haryoko@gmail.com
61	2022-12-06T00:00:00	HENGKY TAN	PAJAK IKAN	tanheng8989@gmail.com
62	2022-12-07T00:00:00	Raymond Megosurja	null	raymegosurja@gmail.com
63	2022-12-07T00:00:00	Ricardo	BCA	ricardo40811@gmail.com
64	2022-12-07T00:00:00	ielman wahid	individu	ielmanwahid@gmail.com
65	2022-12-07T00:00:00	Dedy Siregar	null	dedywilfritz@gmail.com
66	2022-12-08T00:00:00	Amadeus Okky	investor individu	amadeusokky@gmail.com
67	2022-12-08T00:00:00	Dimas Novianto	-	dimnovianto@gmail.com
68	2022-12-08T00:00:00	Johann Wibowo	null	johannowibowo@gmail.com
69	2022-12-08T00:00:00	MULQI NAWAZ	INDIVIDUAL INVESTOR	mulqinawaz19@gmail.com
70	2022-12-08T00:00:00	Andreas	Samarang AM	andreas.kristosaragih@samarang.lu
71	2022-12-09T00:00:00	MnRizal	Individu	norrizal96@gmail.com
72	2022-12-09T00:00:00	Henokh	Pribadi	henokhdroid@gmail.com
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74	2022-12-12T00:00:00	Retno Ningtyas	Khayan Consultant	retno@kwamkayan.com
75	2022-12-12T00:00:00	Hari Chairul Damanik	null	hari@hari.web.id
76	2022-12-13T00:00:00	Muhammad Albar	Stock Analys	malbar802@gmail.com
77	2022-12-13T00:00:00	willy kurnianta	-	willykputra@gmail.com
78	2022-12-13T00:00:00	Triana andriani	Media suararealitas.site	trianaandriani0@gmail.com
79	2022-12-13T00:00:00	Akbaruddin	PT. RAGAMULYA SURYAKENCANA WARTA INDONESIA	akbarrudin221@gmail.com
80	2022-12-13T00:00:00	Akbaruddin	PT. RAGAMULYA SURYAKENCANA WARTA INDONESIA	akbarrudin221@gmail.com
81	2022-12-13T00:00:00	Lakalim Adalin	Surat Kabar Duta Nusantara Merdeka	redaksidnm@gmail.com
82	2022-12-13T00:00:00	Akbaruddin	PT. RAGAMULYA SURYAKENCANA WARTA INDONESIA	akbarrudin221@gmail.com
83	2022-12-13T00:00:00	Dimas Gradiantoro	PT Gegas Adi Cipta	gradiantorodimas@gmail.com
84	2022-12-13T00:00:00	Thalia Febiola	Metronews	redaksimetronewstv@gmail.com
85	2022-12-13T00:00:00	Nantama Mulyana	Individu	n4n74m4@gmail.com
86	2022-12-14T00:00:00	Iim Fathimah	Bisnis Indonesia	im.fathimah@gmail.com
87	2022-12-14T00:00:00	Tanayastri Dini	Fortune Indonesia	tanayastri.isna@idntimes.com
88	2022-12-14T00:00:00	Michael Halim	Jasper Kapital	michael.halim@gmx.com
89	2022-12-14T00:00:00	Jordan	Mahkotainvestor	jordan_liong@hotmail.com
90	2022-12-14T00:00:00	muhamad bilal	Pribadi	muhamadbilal09@gmail.com
91	2022-12-14T00:00:00	Dimas Andi Shadewo	Kontan	dimasandishadewo@gmail.com
92	2022-12-14T00:00:00	Isra	Individu	isradafrawi@gmail.com
93	2022-12-15T00:00:00	nixo lian	-	nixo_lian@yahoo.com
94	2022-12-15T00:00:00	nixo lian	-	nixo_lian@yahoo.com
95	2022-12-15T00:00:00	Alvin P	Individu	alvinprnt@gmail.com
96	2022-12-16T00:00:00	Fredy	null	fredyherman@yahoo.com
97	2022-12-16T00:00:00	Yonatan Pratama Wijaya	Publik	yonatanpratamawijaya@gmail.com
98	2022-12-18T00:00:00	Muhammad Alfisyahrin	INVESTABOOK	alfisyahrin@investabook.com
99	2022-12-19T00:00:00	Anva Prilla	Petromindo	anya.prillaazaria14@gmail.com



3) The invitation Email and link address of the Online Public Expose Zoom Meeting Application to the participants who have registered



### PT ULTRAJAYA MILK INDUSTRY is inviting you to a scheduled Zoom meeting.

#### **PUBLIC EXPOSE PT ULTRAJAYA MILK INDUSTRY**

Day / Date : Tuesday, 20th December 2022

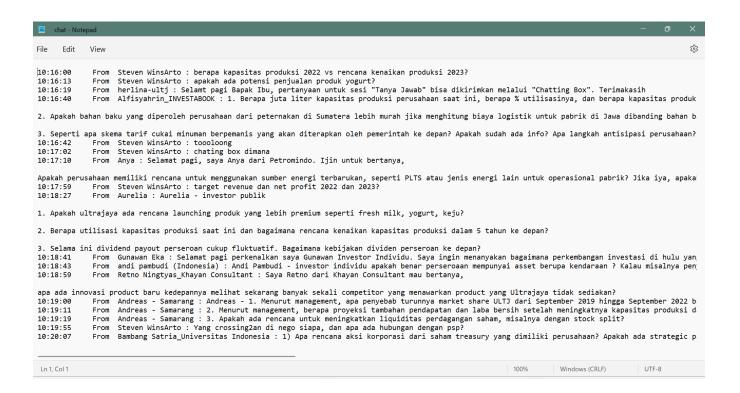
Time : 10.00 - finish

Join Zoom Meeting

https://us06web.zoom.us/j/82457114765?pwd=bTF6N0ZJOTlQdXhmbnlUbXMvNEdZdz09

Meeting ID : 824 5711 4765 Passcode : 029067

## 4) Incoming questions via chat:





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10:20:87 From Bambang Satria_Universitas Indonesia : 1) Apa rencana aksi korporasi dari saham treasury yang dimiliki perusahaan? Apakah ada strategic p

2) Bagaimana strategi dalam hal ESG untuk perusahaan?

3) Bagaimana strategi terkait rencana regulasi pemerintah mengenai cukai minuman berpemanis?

10:20:13 From Johann Michowo: Johann - investor individu

Apakah perseroan masih berencana untuk melepas saham treasury ke pasar? Apakah ada rencana untuk menghanguskan saham treasury tersebut?

10:20:59 From Steven WinsArto: kapan harga jual bisa dinaikan?

10:22:18 From Muhammad Syukur Abdullah: Izin Bertanya Pak, Saya Syukur Investor Public. Sampai dimana proses investasi ultrajaya di hulu? Apakah Pemba 10:22:19 From Steven WinsArto: peluang pasar export ditengah inriasi global?

10:22:19 From Steven WinsArto: peluang pasar export ditengah inriasi global?

10:22:19 From Steven WinsArto: peluang pasar export ditengah inriasi global?

10:22:19 From Steven MinsArto: peluang pasar export ditengah inriasi global?

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10:22:19 From Steven MinsArto: peluang pasar export ditengah inriasi global?

10:22:19 From Steven MinsArto: peluang pasar export ditengah inriasi global?

10:22:19 From James lamina Herian Kontan: inmila: harian Kontan.

10:22:19 From James Hermanto: perusahan pangak target pendapatan dan laba yang dibidik?

10:40:40 From Nizo Lini: 1. Produk baru apa yang paling potensial yang akan dibuat ULTJ dalam waktu dekat

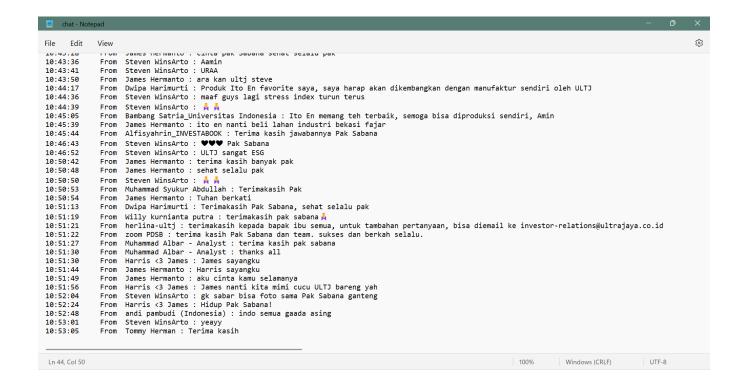
10:40:40 From James Hermanto: makasih infonya pak

10:40:40 From James Hermanto: makasih infonya pak

10:40:50 From James Hermanto: makasih infonya pak

10:40:50 From James Hermanto: saya citra ulti
10:40:50 From James Hermanto: ara kan ulti steve

10:40:40 From Steven MinsArto: MinsArto:
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5) Some of Snapshots from Live Zoom Meeting Electronic Public Expose ULTJ 2022

